

**SHARED-VEHICLE MOBILITY-ON-DEMAND SYSTEMS:  
A FLEET OPERATOR'S GUIDE TO REBALANCING EMPTY VEHICLES**

Kevin Spieser (Corresponding author)  
Laboratory for Information and Decision Systems (LIDS)  
Massachusetts Institute of Technology  
32 Vassar Street, Cambridge MA 02142  
kspieser@mit.edu

Samitha Samaranayake  
Laboratory for Information and Decision Systems (LIDS)  
Massachusetts Institute of Technology  
32 Vassar Street, Cambridge MA 02142  
samitha@mit.edu

Wolfgang Gruel  
car2go GmbH  
Fasanenweg 15-17, 70771 Leinfelden, Germany  
wolfgang.gruel@daimler.com

Emilio Frazzoli  
Laboratory for Information and Decision Systems (LIDS)  
Massachusetts Institute of Technology  
32 Vassar Street, Cambridge MA 02142  
frazzoli@mit.edu

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## 1 ABSTRACT

2 We consider the operation of automated mobility-on-demand systems, whereby users share access to a fleet  
3 of self-driving vehicles. In these systems, rebalancing, the process by which the supply of empty vehicles is  
4 periodically realigned with the demand for transport, is carried out by a fleet operator. Where much of the  
5 rebalancing literature skews to the theoretical or simulation-based, we considering shared mobility systems  
6 from the perspective of the fleet operator. We test, via simulations, how key performance metrics vary as a  
7 function of fleet size and rebalancing policy using rental data from car2go, a free-floating carsharing service  
8 operating in markets across Europe and North America. Results reveal that rebalancing can dramatically  
9 reduce the number of customer walk aways, even for relatively small fleet sizes. A framework is provided  
10 to assess what fleet size is a appropriate for a city factoring in the cost of vehicles, customer walk aways,  
11 and the added expense of moving empty vehicles.

## 12 INTRODUCTION

13 In an increasingly urbanized world, ensuring sustainable access to mobility is a serious issue. Road networks  
14 and the supporting infrastructure are operating at or near capacity, and the demand for transport continues  
15 to rise. Attempts to add parking spaces and expand roadways raise environmental concerns, threaten the  
16 livability of cities, and, in many cases, are prohibitively expensive. Fortunately, the emergence of shared-  
17 economy markets and ongoing advancements in autonomous vehicle technology may provide a novel option  
18 to alleviate the ensuing increase in the demand for personal mobility.

19 In one-way, mobility-on-demand (MoD) systems, users access mobility by sharing a fleet of vehi-  
20 cles. Using their cellphone, a user can reserve and pickup a nearby vehicle, drive to his or her destination,  
21 and then drop off the vehicle. The pickup and dropoff locations need not be the same. Through this arrange-  
22 ment, MoD systems offer the convenience of a private car, without the associated hassles, e.g., maintenance  
23 and fueling, and financial investment, e.g., a large fixed cost and ongoing insurance payments (1, 2). Exist-  
24 ing one-way carsharing services such as car2go and DriveNow (in contrast to traditional car rental services)  
25 provide their members with access to a free floating vehicles on-demand (3). These services offer an al-  
26 ternative to private automobiles. They not only reduce the total number of vehicles required, but can also  
27 contribute to reducing energy consumption and lower emissions in the long run (4).

28 Despite their many perks, MoD system are plagued by an endemic inefficiency (5). In most cities,  
29 the supply of empty vehicles and the demand for transport are not aligned on the timescales of interest. Left  
30 unchecked, carsharing systems experience vehicle surpluses at some locations and shortages at others. A  
31 similar imbalance emerges in bike sharing (6). However, a bike's small weight and compact design makes it  
32 possible to shuffle dozens of bikes with a single utility van. Owing to a car's large size, rebalancing empty  
33 vehicles through human labour is an expensive and inefficient proposition. Fortunately, recent advancements  
34 in autonomous vehicle technology provide an opportunity to remove this bottleneck (7).

35 Major car manufacturers, research universities, and even software companies have now demon-  
36 strated vehicles capable of performing almost all driving-related tasks autonomously (8). As of June 2015,  
37 autonomous cars from Google have logged more than 1 million miles of unassisted driving (9). Moreover,  
38 longstanding legal barriers that have limited the impact of self-driving vehicles are beginning to fall. Al-  
39 though most jurisdictions currently require autonomous vehicles to have a safety-driver onboard to intervene  
40 in the event of an emergency, impending legislation is likely to relax this requirement (10). For Autonomous  
41 MoD (AMoD) systems, this freedom would allow vehicles to *rebalance* themselves to more effectively serve  
42 the travel demand by facilitating smaller fleet sizes, shortening expected wait times, etc.

43 Despite the potential of automated MoD systems, fielding fleets of autonomous vehicles raises im-  
44 portant logistic questions. For example, how large should autonomous vehicle fleets be and which rebal-  
45 ancing policies should be used? How can future travel demand be incorporated into rebalancing plans and  
46 what happens when the future demand is uncertain? To complicate matters, the answer to these questions  
47 vary from one party to another. Customers want assurances they can quickly and reliably access a vehicle,

48 attributes that, in the extreme, favor large fleets and frequent rebalancing. Fleet owners are interested in the  
49 financial viability of their systems; accordingly, they may be more sensitive to the added costs of such poli-  
50 cies. In this paper, we task the fleet operator with striking a favorable balance between consumer satisfaction  
51 and corporate objectives<sup>1</sup>. We consider a number of rebalancing policies, paying specific attention to the  
52 practical design decisions and tradeoffs facing the fleet operator. To test these algorithms on a meaningful  
53 scale, we simulate their ability to serve hypothetical AMoD installations in markets with different charac-  
54 teristics throughout North America. In each case, the travel demand is based on records of actual trips taken  
55 by users of car2go fleets already operating in the respective cities.

56 The remainder of this paper is organized as follows. Section 3 reviews a collection of the relevant  
57 literature. Section 4 describes the problem formulation. Section 5 describes a pre-existing general approach  
58 to rebalancing and how it can be tailored to respond to (i) demands currently in the system and (ii) demands  
59 forecasted to arrive in the near future. To put the aforementioned rebalancing policies to the test, we simulate  
60 their performance using actual travel patterns. To this end, Section 6 describes the data sources used and  
61 Section 7 discusses the associated simulation results. Finally, Section 8 closes by highlighting key ideas and  
62 outlining future work initiatives.

### 63 RELATED WORK

64 Carsharing systems first appeared in Europe in the mid 1900s (11). They have gained prominence in North  
65 American within the last two decades (12), with one-way rental services beginning to gain traction only in  
66 the last five to seven years. Considerable work has been done to understand the market for carsharing ser-  
67 vices in different cities (13), with efforts made to relate consumer interest in these services to demographics  
68 (14), urban geography (15, 16), and the quality of service offered (17). An excellent survey of these and  
69 related issues may be found in (18).

70 Recognizing advances in autonomous vehicle technology, car-sharing researchers have begun to  
71 build the functionality associated with self-driving cars into their shared mobility models. The need to re-  
72 locate empty vehicles in car sharing systems has gained much attention in the last couple of years. Some  
73 authors propose user-based solutions for relocating vehicles and make use of economic incentives while  
74 other strategies are operator-based (19, 20). Approaches range from agent-based models (21) to mathemati-  
75 cal models (22). However, these strategies rely on human labor to rebalance, which is costly and impractical.  
76 For this reason, researchers have been eager to engage the use of self-driving cars, for which the vehicles  
77 are capable of repositioning themselves. The bulk of this work obeys a natural dichotomy: i) theoretical  
78 analysis of abstract models and ii) simulation-based analysis of more realistic systems. The theoretical work  
79 contributes to an understanding of the fundamental limitations and tradeoffs present in AMoD systems. It  
80 also informs the development of principled control strategies with quantifiable assurances. On the other  
81 hand, simulation-based efforts provide a testbed to evaluate the heuristic strategies that often drive practical  
82 implementations. In this work, we test rebalancing policies that have been designed to be optimal, given  
83 certain assumptions, on real-world test data.

84 In (23), the authors show that rebalancing in most AMoD systems is necessary to prevent the  
85 unbounded build up of customers for an otherwise stabilizable arrival process. Working from a fluid model,  
86 they provide a stabilizing rebalancing policy that minimizes the number of empty vehicle miles traveled  
87 under static conditions. A relaxation is presented that accounts for actual systems whereby customers and  
88 vehicles are not divisible. (24) provides a rigorous and stochastic approach to deal with a system of self-  
89 driving vehicles in which customers are impatient and leave the system if they arrive at a station with no  
90 vehicles. They propose a queueing-theoretical approach that models a network of autonomous vehicles  
91 within a Jackson network, and give a linear program that equalizes the fleet availability across all stations.

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<sup>1</sup>Customer satisfaction is in fact a corporate objective too, because low customer satisfaction will lead to reduced ridership and reduced revenue.

92 Their algorithms are tested using taxi data from New York City and demonstrate that the current taxi demand  
93 in New York City could be served with 40% fewer vehicles. In (25), the authors consider the thought  
94 experiment of replacing all modes of land-based transit in Singapore with unit capacity self-driving cars. A  
95 minimum bound on the fleet size required for stability is provided as well as subsequent estimates to ensure  
96 an adequate level of service. A similar project was undertaken in (26) that focused on three venues within  
97 the United States.

98 Because AMoD systems involve picking up and dropping off passengers, they are intrinsically  
99 linked to many of the same operational issues explored by the vehicle routing community. The capacitated  
100 vehicle routing problem concerns finding a schedule for a vehicle to follow to ensure demands are serviced  
101 efficiently (27, 28, 29, 30). Vehicle routing problems come in a variety of forms, depending on the number  
102 of depots from which vehicles are dispatched, the capacity and capability of vehicles, the communication  
103 and information constraints of the scenario, and what transactions constitute serving a demand, see (31, 32,  
104 33, 34) for a selection of the many variations considered.

105 In contrast to the aforementioned approaches, the performance of rebalancing policies can also be  
106 evaluated through event-driven software testbeds. In (26), the authors investigated different aspects of  
107 performance for hypothetical shared-vehicle systems situated in three locations within the United States.  
108 Many of the policy decisions are driven by heuristics; for example, customers that appear in the system  
109 are matched to the closest vehicle. They conclude that current taxi demand in Manhattan could be satisfied  
110 by 9,000 autonomous taxis, i.e. roughly 70% of the current fleet of about 13,000 taxis. At the same time,  
111 average wait-times could be pushed to less than one minute. Assuming that the cost of autonomy is only  
112 \$2,500 per vehicle, they optimistically suggest that the cost of an average taxi trip will drop from \$7.80 to  
113 \$1 due to higher utilization and reduced labor cost.

114 Fagnant and Kockelman (7) performed an agent-based simulation for shared vehicle systems. They  
115 generated travel demand artificially for a grid-based urban area using national travel statistics for the US  
116 and accounting for traffic congestion. They applied different rebalancing strategies in their simulation and  
117 tried to minimize the wait time of the average traveller. Prior knowledge was used to preemptively position  
118 vehicles in advance of people appearing. The authors propose that one shared autonomous vehicle can re-  
119 place roughly eleven conventional vehicles with an increase in total vehicle mileage of 10%, as compared  
120 to non-shared-autonomous trips. Building on this work, in (35), the same authors apply their methods to  
121 the transportation network of Austin, Texas, accounting for traveling speeds throughout the network dur-  
122 ing different times of the day. Using a synthetically generated travel demand, they investigate the potential  
123 implications of shared autonomous fleet operations at a market penetration rate of 1.3%, reporting compa-  
124 rable vehicle reduction ratios and increases in total vehicle mileage traveled. Additional simulation-based  
125 approaches have been reported in (36, 37, 38, 39, 40).

## 126 **PROBLEM FORMULATION**

127 This section provides the notation and terminology used to describe AMoD systems. To streamline the  
128 presentation as well as reinforce the interconnected nature of system components, we adopt a modular  
129 approach, recognizing the the AMoD system is the collection of all components.

### 130 **The hub network**

131 Consistent with (23), we consider a spatially embedded, hub-based network model  $H = (V_H, E_H)$  where  
132  $V_H = \{1, \dots, N\}$  is a finite set of  $N$  hubs and  $x_i \in \mathbb{R}^2$  is the location of hub  $i$  in the plane.  $E_H \subseteq V^2$  is a set  
133 of edges such that  $ij \in E$  if and only if there is a direct link between hubs  $i$  and  $j$ . The travel time along  
134  $ij$  is given by  $T_{ij} > 0$ . Although this model has limitations, e.g., it can not perfectly capture a free floating  
135 carsharing system, its discrete, graph-based nature facilitates a level of analysis not otherwise possible.  
136 Moreover, for sufficiently large  $N$ , the average distance between any point in the city and the nearest hub  
137 becomes small, and the consequences of using a hub-based model less significant.

### 138 **The demand model**

139 Each customer that enters the system represents a demand for transport that may be described by a triple  
140  $(i, j, t)$ , where  $i, j \in V$ ,  $i \neq j$ , are the origin and destination of the demand, and  $t$  is its time of arrival. The  
141 rate at which customers arrive at hub  $i$  at time  $t$  is  $\lambda_i(t)$ . At time  $t$ , the rate at which customers arrive at  $i$   
142 seeking to travel to  $j$  is  $\lambda_{ij}(t)$ , with

$$\lambda_i(t) = \sum_j \lambda_{ij}(t), \forall i, j \in E, t \geq 0. \quad (1)$$

143 When a demand arrives at hub  $i$ , it immediately enters a queue, with  $q_i(t)$  denoting the number of demands  
144 waiting at hub  $i$  at time  $t$ . At each hub, queued demands are served in a first-in, first-out order.

145 In some cases, we are interested in how a rebalancing policy performs when the future demand for  
146 transportation is unknown. In these cases, we follow the standard procedure of using separate training and  
147 test data sets, with one day of data used for training and a separate (but representative day) used for testing.  
148 In other words, a training set is used to make predictions about where demands are likely to appear in the  
149 near future, but the simulation is performed using the test dataset. The similarity between the two data sets  
150 and the nature of the rebalancing policy dictate how well these policies perform. As a side note, policies that  
151 have perfect information about future demand perform no worse than those that do not, because the former  
152 can always choose to ignore this information.

### 153 **Rebalancing tasks**

154 To facilitate rebalancing, each hub  $i$  maintains a queue of rebalancing tasks. Each task at  $i$  is a pair of the  
155 form  $(j, z) \in V \times \mathbb{Z}$ , specifying that  $z$  empty vehicles are to be sent from  $i$  to  $j$ . The task queue at  $i$  may  
156 be populated following calls to a rebalancing routine, typically executed periodically every  $T_P$  time units.  
157 Rebalancing tasks are served in a first-in, first-out order. Empty vehicles at  $i$  are first allocated to service  
158 demands, with any remaining vehicles used to fulfill rebalancing tasks.

### 159 **The vehicle fleet**

160 Demands for transport between hubs are served by a fleet of  $n$  self-driving vehicles. Vehicles not traveling  
161 between hubs are parked at a hub. Let  $v_i(t)$  denote the number of vehicle parked at  $i$  at time  $t$ . Similarly, let  
162  $v_{ij}(t)$  denote the number of vehicles en route from  $i$  to  $j$  at  $t$ . Conservation of vehicles requires

$$n = \sum_{i \in V} v_i(t) + \sum_{ij \in E} v_{ij}(t). \quad (2)$$

163 There are two reasons for a vehicle to travel between hubs  $i$  and  $j$ : (i) to transport a single demand from  $i$  to  
164  $j$ , or (ii) to contribute to the rebalancing effort by fulfilling a rebalancing task.

### 165 **Demand model**

166 It is assumed that the future demand  $\lambda_{ij}(t)$  is not known exactly, but that can be approximated. Estimating  
167  $\lambda_{ij}(t)$  allows the fleet operator to dispatch vehicles to hubs in preparation for future demands. This scenario  
168 is a more realistic representation, because while the fleet operator may have access to historical travel pat-  
169 terns, he does not know all trip specifics in advance. The process of estimating the future demand will be  
170 elaborated on in Section 7.

### 171 **AMoD performance metrics**

172 The customer experience provided by an AMoD system is heavily dependent on the ability to serve demands  
173 in a timely manner. Customers that are not quickly matched with vehicles are likely to seek an alternate  
174 means of transport. We refer to this event as a *walk-away* and assume each customer has a waiting budget  
175 of  $t_{max}$ , after which time they walk away and leave the system. The total number of walk-aways over the  
176 period of interest is  $C_{wa}$ .

177 **Rebalancing trips**

178 A vehicle trip that fulfills a rebalancing task is referred to as a rebalancing trip. For the duration of that trip,  
 179 the associated vehicle is referred to as a rebalancing vehicle. Following this convention, an empty vehicle  
 180 en route to pick up a waiting customer and an empty vehicle headed to a hub in preparation for a future  
 181 customer each constitute a rebalancing trip.

182 One can conceive of any number of ways to rebalance vehicles. In this paper, we will focus on  
 183 algorithms that are optimal according to some cost metric. However, there are a number of tuning param-  
 184 eters that do not fit naturally into an optimization framework and must be selected through other means.  
 185 Throughout the paper, we make a special point of discussing how a fleet operator might perform this task.

186 **REBALANCING A VEHICLE FLEET**

187 We begin by summarizing the rebalancing framework originally reported in (23). Later, new functionality  
 188 will be added by expanding on this formulation. For the time being, we assume an omniscient fleet operator  
 189 with perfect knowledge of  $\lambda_{ij}(t)$ ,  $q_i(t)$ ,  $v_i(t)$ , and  $v_{ij}(t)$ .

For each pair of distinct hubs,  $ij \in E$ , let  $n_{ij}$  represent the number of empty vehicles the fleet operator will send from  $i$  to  $j$  during rebalancing. The purpose of the rebalancing algorithm is to determine optimal values for  $n_{ij}$ . Let  $n_i^{exc}$  denote the number of *excess* vehicles at  $i$ . Similarly, let  $n_i^{des}$  denote the number of *desired* vehicles at  $i$  following rebalancing. The following linear program minimizes the amount of work required to realize  $n_i^{des}$  at each hub.

$$\min_{n_{ij}} \sum_{ij \in E} T_{ij} n_{ij} \quad (3)$$

$$\text{s.t. } \sum_j n_{ji} - \sum_j n_{ij} \geq n_i^{des} - n_i^{exc}, \quad i \in V \quad (4)$$

$$n_{ij} \geq 0, \quad ij \in E. \quad (5)$$

190 In words, (3) represents the total amount of time traveled by empty vehicles to realize the desired fleet  
 191 distribution. (4) says that after all rebalancing trips are accounted for, each  $i$  has  $n_i^{des}$  vehicles. (3) In (4),  
 192 there is some freedom in selecting  $n_i^{exc}$ . For example,

$$n_i^{exc}(t) = v_i(t) + \sum_j v_{ji}(t), \quad (6)$$

193 includes vehicles inbound to  $i$  in the calculation. Alternatively, taking  $n_i^{exc}(t) = v_i(t)$  permits the fleet oper-  
 194 ator to shuffle only those vehicles currently residing at hubs. Throughout, we define

$$m = \sum_{i \in V} n_i^{exc}, \quad (7)$$

195 to be the total number of excess vehicles, recognizing there are multiple ways to define  $n_i^{exc}$ . It is important  
 196 to note that in this formulation, empty vehicles are not rerouted while traveling along links. Rather, it is only  
 197 after reaching a hub, that a vehicle can change course.

198 Relative to  $n_i^{exc}$ , there is considerably more flexibility in choosing  $n_i^{des}$ , and selection of this quantity  
 199 determines the functionality of the algorithm. However, to ensure (3)–(5) is feasible, we do require that

$$\sum_i n_i^{des} \leq m, \quad (8)$$

200 i.e., the fleet operator does not attempt to reposition more vehicles than are available. Having selected  $n_i^{des}$ ,  
 201 the fleet operator performs rebalancing every  $T_P$  time units by solving (3)–(5), determine the optimal  $n_{ij}$ , and  
 202 placing the associated rebalancing tasks in the appropriate queues at each hub. We remark that in the current

203 framework, we do not keep track of how long demands have been waiting at stations when dispatching  
 204 empty vehicles. Consequently, it is possible that demands that warranted a rebalancing trip will walk away  
 205 before the associated vehicle arrives. Addressing this limitation is a item of future work.

206 How the fleet operator chooses  $T_P$  can have a significant bearing on performance. Choosing  $T_P$  too  
 207 large limits the ability to redistribute the fleet. Conversely, choosing  $T_P$  too small will ignore natural overlaps  
 208 between pickup and dropoff distributions, spawning more rebalancing trips than necessary.

209 The rest of this section describes two rebalancing approaches: one that responds to the current state  
 210 of the system and one that uses knowledge of future demands to preposition vehicles.

### 211 **Feedback rebalancing**

212 Feedback rebalancing is succinctly summarized as follows: every  $T_P$ , (i) take stock of the outstanding de-  
 213 mands in the system and (ii) send empty vehicles to the demands along the most efficient route. The ap-  
 214 proach is called *feedback rebalancing*, because empty vehicles are routed in response to the current state of  
 215 the system being *fed back* to the fleet operator. Recall that  $q_i(t)$  is the number of outstanding demands at  
 216 hub  $i$  at time  $t$ . Let

$$Q(t) = \sum_{i \in V} q_i(t) \quad (9)$$

217 denote the total number of demands in the system at time  $t$ . If  $Q_i(t) \leq m$ , all demands can be matched with  
 218 an empty vehicle. However, if  $Q_i(t) > m$ , there are too few vehicles to match all demands. In this case, there  
 219 are multiple way to proceed. Here, we opt to allot excess vehicles to hub  $i$  in proportionate to  $q_i(t)$ , i.e.,

$$n_i^{des}(t) = \begin{cases} q_i(t) & , Q_i(t) \leq m \\ \frac{q_i(t)}{Q_i(t)} \cdot m & , \text{otherwise.} \end{cases} \quad (10)$$

220 The attributes of feedback rebalancing lie in its simplicity: it only requires knowledge of the system  
 221 state and avoids extraneous rebalancing by routing empty vehicles only when there is an immediate need.  
 222 However, it fails to leverage knowledge the fleet operator may have regarding the upcoming travel demand.

### 223 **Feedback + proportional predictive rebalancing**

224 In the event there are more excess vehicles than demands, i.e.,  $Q(t) < m$ , let  $m' = m - Q(t)$ . That is,  $m'$   
 225 represents the number of excess vehicles still available to the fleet oeporator after allocating  $Q(t)$  vehicles for  
 226 feedback rebalancing. Assume  $\lambda_{ij}$  is perfectly known over the time interval  $[t, t + \tau]$  for  $\tau \geq 0$ . We refer to  
 227 parameter  $\tau$  as the look-ahead window. Let  $\lambda_i(t, \tau)$  denote the total number of arrivals at  $i$  over  $[t, t + \tau]$ .  
 228 Feedback plus proportional rebalancing distributes the  $m'$  excess vehicles, not matched during feedback, to  
 229 hubs in proportion to  $\lambda_i[t, \tau]$ , i.e.,

$$n_i^{des} = \begin{cases} q_i(t) + \frac{\lambda_i(t, \tau)}{\sum_{j \in V} \lambda_j(t, \tau)} \cdot m' & \text{if } Q(t) < m \\ \frac{q_i(t)}{Q(t)} \cdot m & \text{otherwise.} \end{cases} \quad (11)$$

230 This approach is predictive in that in preemptively moves excess vehicles in preparation for demands  
 231 arriving in  $[t, t + \tau]$ . Accordingly, care must be taken when selecting  $\tau$ . Choose  $\tau$  too small, and rebalancing  
 232 vehicles pulling into hubs will not be representative of the awaiting demands. Choose  $\tau$  too large, and the  
 233 vehicle distribution is overly influenced by demands yet to appear. As a rule of thumb, we advocate selecting  
 234  $\tau$  to be on the same order as the average trip length in  $[t, t + \tau]$ .

235 Feedback + predictive rebalancing augments the pragmatic sensibility of (10) by capitalizing on  
 236 access to  $\lambda_{ij}$ . However, what happens when  $\lambda_{ij}$  is uncertain? Here, predictive rebalancing could send at  
 237 least some vehicles to the *wrong* hubs.

238 **DESCRIPTION OF TRANSPORTATION DATASETS FROM CITIES**

239 To test the rebalancing algorithms described in Section 5, we used a day of recorded trip data from car2go,  
 240 one of the largest one-way carsharing service that operates in a number of cities across North America. The  
 241 carsharing system is free-floating, meaning customers may drop off vehicles anywhere within a prescribed  
 242 zone. It is reasonable to assume that the first autonomous vehicles for public use are likely to be expensive  
 243 and tightly regulated. These reasons suggest autonomous vehicles may first appear in the form of AMoD  
 244 systems. Given their novelty, initial adopters are likely to be people seeking alternatives to traditional  
 245 mobility models. In many ways, current car2go subscribers fit this demographic, suggesting their travel  
 246 patterns may be representative of the initial demand experienced by the first AMoD installations, in the  
 247 respective cities.

248 The rebalancing algorithms in Sections 5 are predicated on a hub-based network  $H = (V_H, E_H)$  and  
 249 demand model  $\lambda_{ij}$ . The following subsections describe how suitable  $H$  and  $\lambda_{ij}$  were determined from the  
 250 data.

251 Because AMoD systems are also one-way and free-floating, the recorded rentals may be easily  
 252 transcribed into a demand model suitable for our purposes. For our simulations, we assume we install an  
 253 AMoD system in place of the one-way carsharing system, and that the demand model carries over exactly.  
 254 That is, we do not attempt to model any effects associated with induced demand the new system may bring  
 255 about.

256 **Creating  $H$**

257 Let the  $k$ -th rental during a day be described by a quadruple  $(x_k^{pu}, x_k^{do}, t_k^b, t_k^e)$ , where  $x_k^{pu}$  and  $x_k^{do}$  are the points  
 258 at which the vehicle was picked up and dropped off, respectively. Similarly,  $t_k^b$  and  $t_k^e$  are the times at which  
 259 the vehicle rental began and ended, respectively.

260 A hub-based network was developed by taking the set of all pickup and dropoff points,  $P = \{(x_i^{pu}, x_i^{do})\}_i$   
 261 for each day of the week (i.e. the hub network for Wednesdays is created using the data from previous  
 262 Wednesdays), and using a k-means clustering algorithm to form  $N$  clusters.  $V_H$  was then formed by assign-  
 263 ing a hub to the centroid of each cluster.

To determine  $E_H$ , we formed the Delaunay graph  $D$  of  $V_H$ , where

$$V_D = V_H \tag{12}$$

$$E_D = \{ij \in V_D^2 \mid \exists x \in \mathbb{R}^2 \mid i, j \in \arg \min_{k \in V_D} \{d(k, x)\}\}. \tag{13}$$

264  $H$  is formed by taking  $E_H = E_D$ , and thus retaining the notion of hub proximity encoded in  $D$ . Note that  $H$   
 265 is not complete, i.e.,  $\exists i, j \in V_H \mid ij \notin E_H$ , but is connected, i.e., there is a path between any  $i$  and  $j$  in  $H$ .

266 **Creating  $\lambda_{ij}$**

267 With access to  $H$ ,  $\lambda_{ij}(t)$  is constructed by mapping each rental record  $(x_k^{pu}, x_k^{do}, t_k^b, t_k^e)$  to a hub-based demand  
 268  $(i, j, t_k^b, t_k^e)$  where  $i$  and  $j \in V_H$  are the hubs closest to  $x_k^{pu}$  and  $x_k^{do}$ , respectively. As mentioned,  $H$  and  $\lambda_{ij}(t)$   
 269 is an abstraction of the actual demand, but one that can be made arbitrarily close for sufficiently large  $N$ . In  
 270 our simulations, we use  $N = 40$  to provide an adequate spatial resolution.

271 **SIMULATION RESULTS**

272 To gauge the performance of the various rebalancing policies, we tested them using the demand patterns  
 273 from various car2go markets in North America. For example, Figure 1(a)–1(c) depict the number of walk-  
 274 aways, the utilization rate, and the number of rebalancing miles traveled for various fleet sizes and for  
 275 various rebalancing policies in Seattle. The remainder of this section is devoted to commenting on the most  
 276 pronounced features of these plots and describing the mechanisms that generate them.

277 To model customer impatience, it is assumed that a demand (customer) walks away once they have  
278 waited at least six minutes without receiving service. This number is supported by Uber (41). Naturally,  
279 as fleet size increases, there are more vehicles scattered throughout the network and the number of walk  
280 aways decreases. However, the goal of all rebalancing schemes considered is to match the supply of vacant  
281 vehicles with the pending and upcoming demand for transport. We consider three rebalancing strategies:  
282 a) Feedback rebalancing, b) Feedback + proportional rebalancing with future demand based on historical  
283 data (practical case), c) Feedback + proportional rebalancing with future demand based on perfect predictive  
284 capability (best case)

285

286 To first summarize the results, we observe that rebalancing allows a fleet operator to significantly  
287 reduce the number of vehicles that are needed to serve a fixed demand with the same quality of service.

288 However, this reduction in fleet size comes with a trade-off. At very small fleet sizes, the vehicles  
289 need to rebalance often. As a result, the number of vehicle miles travelled (due to rebalancing) increases  
290 compared to the case with no rebalancing.

291 As Figure 1(a) indicates, any of these rebalancing policies dramatically reduce the number of walk  
292 aways for small to medium fleet sizes. It is only for larger fleet sizes that rebalancing efforts provide  
293 only a minimal reduction in the number of walk aways relative to a no rebalancing policy. Unsurprisingly,  
294 the predictive rebalancing strategies that use knowledge or estimates of future demand do the best job of  
295 mitigating walk aways, with the fewest walk aways reported for the preemptive rebalancing strategy that has  
296 perfect knowledge of the future travel demand. By and large, these trends extend across all cities, as seen in  
297 Figures 2(a)- 4(a).

298 The next metric of interest, utilization rate, refers to the fraction of time that vehicles are transporting  
299 customers over the course a day. Figure 1(b) depicts the utilization rate in Seattle for various fleet sizes and  
300 policies and is representative of the analogous plots from other cities. In the case of no rebalancing, when  
301 the fleet size is very low, the utilization rate is, as expected, relatively high because the ratio of demands to  
302 vehicles is fairly high. However, as the fleet size increases (and quality of service increases), the inclusion  
303 of extra vehicles reduces the ratio of vehicle demand to vehicles available and the utilization rate drops.  
304 Furthermore, more vehicles become stranded at unpopular stations, which also drives the utilization rate  
305 lower. When rebalancing is used on smaller fleet sizes, vehicles are quickly repurposed and manage to  
306 stay busy for a greater fraction of the day, leading to higher utilizations rates. As fleet size increases, the  
307 utilization rate drops for the same reasons alluded in the no rebalancing case.

308 The third quantity we consider is the empty vehicle miles traveled (VMT), which are an indication  
309 of how intensely the fleet is redistributed. Figure 1(c) depicts the total empty vehicle mileage driven over the  
310 course of the day in Seattle. By definition, the empty VMT is zero in the no rebalancing case. For feedback  
311 rebalancing, empty VMT tails off as fleet size increases. This is a reflection of the fact that with a greater  
312 abundance of vehicles in the system, there is less need to dispatch rebalancing vehicles, and if a dispatch  
313 is required, these trips are generally shorter. The reasoning is more involved in the case of the preemptive  
314 rebalancing strategies. Focusing first on the perfect information case, for very small fleet sizes, there are  
315 more demands in the upcoming look ahead window than there are vehicles available. Consequently, it is not  
316 possible to dispatch a vehicle for each upcoming trip at the time of rebalancing. In this regime, as fleet size  
317 is increased, more and more vehicles are dispatched, producing the upward trend in the empty VMT curve.  
318 However, once the fleet size is on par with the number of demands appearing in the look ahead window, there  
319 is a surplus of vehicles throughout the network. Because vehicles are dispatched optimally, i.e., to minimize  
320 the empty VMT associated with fleet redistribution, the empty VMT begins to saturate. Continuing, if the  
321 fleet is further increased the same effects alluded to in the no rebalancing case begin to take hold. For these  
322 reasons, the empty VMT curve for preemptive rebalancing policies typically increases, saturates and then  
323 begins to decline steadily as a function of fleet size.

324 A similar trend occurs for preemptive rebalancing with imperfect information. However, because

325 rebalancing vehicles may be sent to stations where no demands materialize, there is the potential for extra  
326 empty vehicle mileage to accrue. Again, for higher fleet sizes, this effect is drowned out by the superior  
327 coverage a greater number of vehicles afford and the empty VMT decreases.

328 Figures 1(a)–1(c), referencing Seattle and provided on the following page, and the associated plots  
329 pertaining to other cities on the pages that follow, describe operational metrics as a function of fleet size  
330 in isolation. However, a fleet operator will need to consider the combined effects of these metrics. To this  
331 end, Figures 1(d)–4(d) describe the tradeoff between fleet size, walkaways and the empty VMT (effort of  
332 rebalancing). Understanding this tradeoff can help operators make decisions such as what fleet size and  
333 rebalancing policy to utilize in a specific city. In the discussion that follows, we focus on the methodology  
334 more so than the actual financial figures and many of the scales have been intentionally presented to display  
335 unitless as opposed to dollar values due to the sensitive nature of the underlying data. We only wish to  
336 convey the general characteristics of the tradeoffs, as also the appropriate dollar values to use for autonomous  
337 vehicles are somewhat subjective and continually evolving<sup>2</sup>. A specific fleet operator can use this framework  
338 and tailor the numbers to match the specifics of their operation.

339 To this end, for each rebalancing policy and fleet size, we define the *operational cost* to be a metric  
340 that is comprised of three factors: the cost of purchasing and maintaining the fleet, the cost associated with  
341 the empty miles driven by rebalancing vehicles, and the cost associated with customers that walk away  
342 without receiving service. The cost to operate the fleet is normalized in the figures to emphasize the shapes  
343 of the curves instead of the actual values, which will differ between cities, vehicle fleet sizes, operators,  
344 and business models. For example, upon supplying the appropriate cost values, one could generate a plot  
345 similar to Figure 1(d). Here, one can contrast the overall expense for various fleet sizes and across different  
346 rebalancing policies. Collections of figures analogous to Figures 1(a)–1(d) for different cities are provided  
347 in Figures 2(a)–2(d) through 4(a)–4(d). The plots provide an initial indication of the fleet size that is required  
348 to achieve a given quality of service with a certain rebalancing policy. The demand profiles in each case are  
349 a complex function of the geography, demographics, and social character of the respective markets, and, as  
350 a first go, the plots provide an initial insight into how fleets may be sized and operated from a planning level.

## 351 CONCLUSIONS AND FUTURE DIRECTIONS

352 The objective of this paper was to conduct a practical assessment of the logistic benefits associated with var-  
353 ious rebalancing schemes across a spectrum of mobility markets. Simulation results of various rebalancing  
354 schemes revealed how the number of customer walk aways, the utilization rate, and the number of empty  
355 vehicle miles varies as a function of fleet size. The notion of operational cost was presented as a way to  
356 fuse these metrics into a unified framework that allows the fleet operator to make decisions about which  
357 rebalancing policy and what fleet size is most appropriate for a given market.

358 Given the preliminary nature of the work, there are a number of potentially fruitful research direc-  
359 tions. For example, the true cost of walk aways has been captured at only the most rudimentary level. In  
360 reality, customers that walk away will be frustrated and less likely to use the AMoD system in the future.  
361 On a related note, the demand models used did not account for trips that never began because potential users  
362 could not find a vehicle nearby. Conversely, if the AMoD system is able to provide a high quality of service,  
363 it stands to reason that demand will increase. It would be useful, especially for the perspective of gauging  
364 the feasibility of AMoD systems in a market, to perform an analysis that captures these effects.

365 The rebalancing policies were predicted on a network of hubs design to approximate an underlying  
366 network. However, our model does not account for the actual road network and any peculiarities (e.g., one-  
367 way streets) it may have. Nor does it account for congestive effects and the associated variations in travel  
368 times. Incorporating these elements would add credence to the analysis.

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<sup>2</sup>We used publicly available data [add citations here] to estimate our cost parameters such as fixed vehicle costs, cost per mile of usage etc.

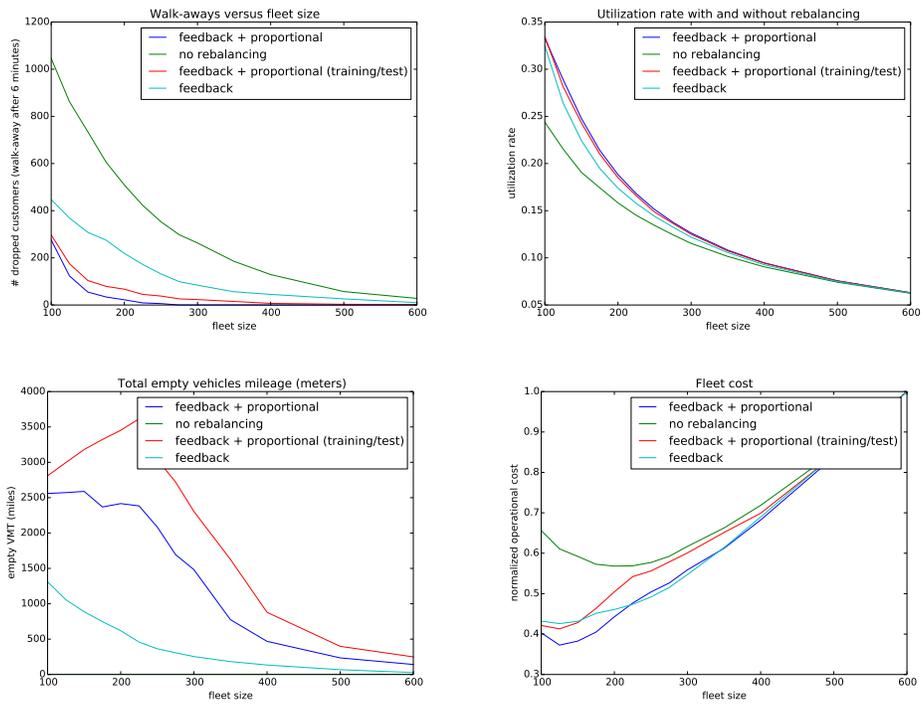


Figure 1: Performance and costs plots versus fleet size for a hypothetical AMoD installation in Seattle.

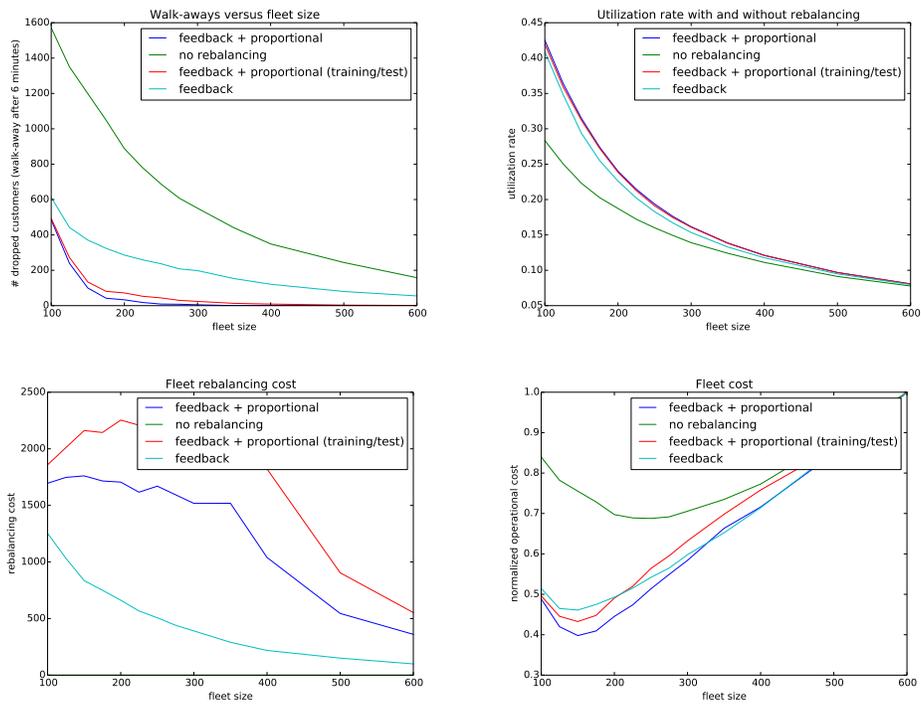


Figure 2: Performance and costs plots versus fleet size for a hypothetical AMoD installation in Calgary.

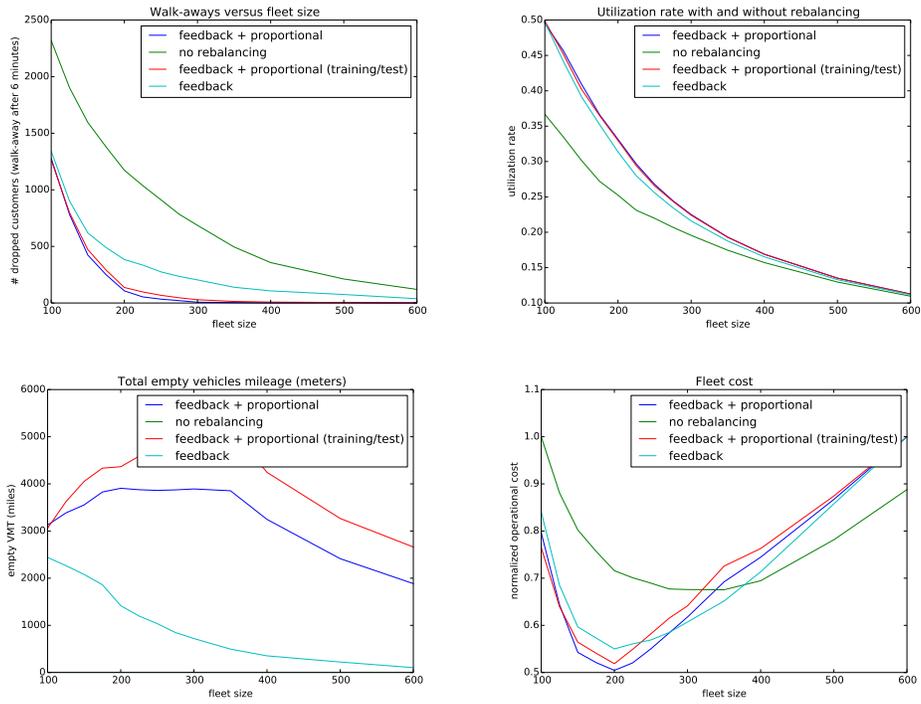


Figure 3: Performance and costs plots versus fleet size for a hypothetical AMoD installation in Vancouver.

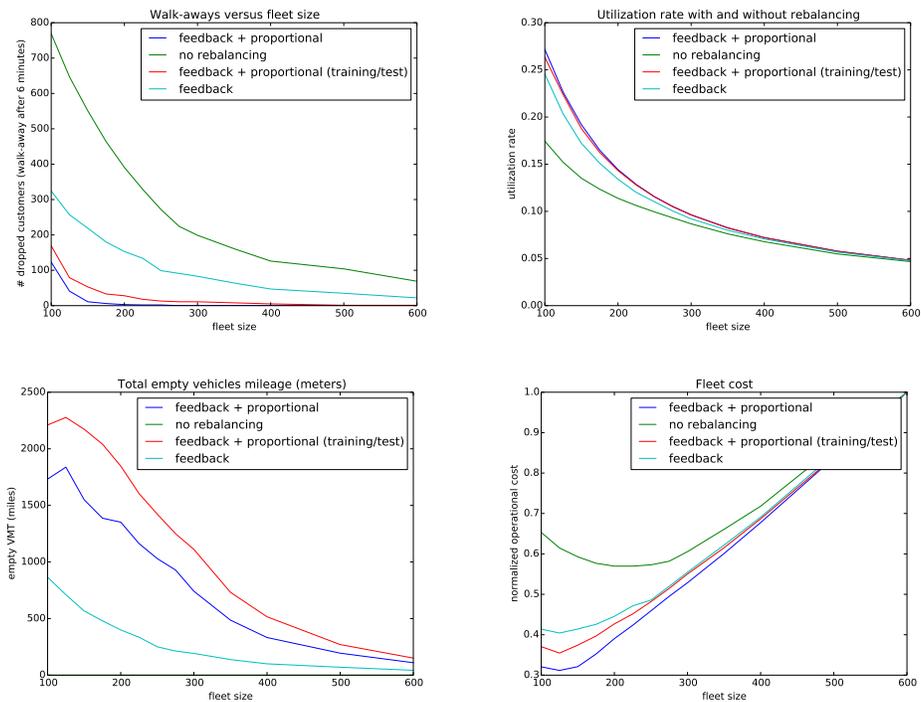


Figure 4: Performance and costs plots versus fleet size for a hypothetical AMoD installation in Washington.

369 The transportation character of a city is determined in large part by its mass transit infrastructure,  
370 e.g., subway, light rail, and bus systems. AMoD systems have the potential to serve the first and last mile  
371 problems by dropping off and picking up customers at major hubs, e.g., subway stations and airports. In  
372 this framework, mass transit is used to move significant numbers of people over relatively large distances,  
373 with autonomous vehicles serving as an enabling technology to provide mobility on a personalized scale. It  
374 remains to explore how such a dynamic may impact the fleet size versus performance plots presented in this  
375 paper.

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