

**SHARED-VEHICLE MOBILITY-ON-DEMAND SYSTEMS:
A FLEET OPERATOR'S GUIDE TO REBALANCING EMPTY VEHICLES**

Kevin Spieser (Corresponding author)
Laboratory for Information and Decision Systems (LIDS)
Massachusetts Institute of Technology
32 Vassar Street, Cambridge MA 02142
kspieser@mit.edu

Samitha Samaranayake
Laboratory for Information and Decision Systems (LIDS)
Massachusetts Institute of Technology
32 Vassar Street, Cambridge MA 02142
samitha@mit.edu

Wolfgang Gruel
car2go GmbH
Fasanenweg 15-17, 70771 Leinfelden, Germany
wolfgang.gruel@daimler.com

Emilio Frazzoli
Laboratory for Information and Decision Systems (LIDS)
Massachusetts Institute of Technology
32 Vassar Street, Cambridge MA 02142
frazzoli@mit.edu

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1 ABSTRACT

2 We consider the operation of automated mobility-on-demand systems, whereby users share access to a fleet
3 of self-driving vehicles. In these systems, rebalancing, the process by which the supply of empty vehicles is
4 periodically realigned with the demand for transport, is carried out by a fleet operator. Where much of the
5 rebalancing literature skews to the theoretical or simulation-based, we considering shared mobility systems
6 from the perspective of the fleet operator. We test, via simulations, how key performance metrics vary as a
7 function of fleet size and rebalancing policy using rental data from car2go, a free-floating carsharing service
8 operating in markets across Europe and North America. Results reveal that rebalancing can dramatically
9 reduce the number of customer walk aways, even for relatively small fleet sizes. A framework is provided
10 to assess what fleet size is appropriate for a city factoring in the cost of vehicles, customer walk aways,
11 and the added expense of moving empty vehicles.

12 INTRODUCTION

13 In an increasingly urbanized world, ensuring sustainable access to mobility is a serious issue. Road networks
14 and the supporting infrastructure are operating at or near capacity, and the demand for transport continues
15 to rise. Attempts to add parking spaces and expand roadways raise environmental concerns, threaten the
16 livability of cities, and, in many cases, are prohibitively expensive. Fortunately, the emergence of shared-
17 economy markets and ongoing advancements in autonomous vehicle technology may provide a novel option
18 to alleviate the ensuing increase in the demand for personal mobility.

19 In one-way, mobility-on-demand (MoD) systems, users access mobility by sharing a fleet of vehi-
20 cles. Using their cellphone, a user can reserve and pickup a nearby vehicle, drive to his or her destination,
21 and then drop off the vehicle. The pickup and dropoff locations need not be the same. Through this arrange-
22 ment, MoD systems offer the convenience of a private car, without the associated hassles, e.g., maintenance
23 and fueling, and financial investment, e.g., a large fixed cost and ongoing insurance payments (1, 2). Exist-
24 ing one-way carsharing services such as car2go and DriveNow (in contrast to traditional car rental services)
25 provide their members with access to a free floating vehicles on-demand (3). These services offer an al-
26 ternative to private automobiles. They not only reduce the total number of vehicles required, but can also
27 contribute to reducing energy consumption and lower emissions in the long run (4).

28 Despite their many perks, MoD system are plagued by an endemic inefficiency (5). In most cities,
29 the supply of empty vehicles and the demand for transport are not aligned on the timescales of interest. Left
30 unchecked, carsharing systems experience vehicle surpluses at some locations and shortages at others. A
31 similar imbalance emerges in bike sharing (6). However, a bike's small weight and compact design makes it
32 possible to shuffle dozens of bikes with a single utility van. Owing to a car's large size, rebalancing empty
33 vehicles through human labour is an expensive and inefficient proposition. Fortunately, recent advancements
34 in autonomous vehicle technology provide an opportunity to remove this bottleneck (7).

35 Major car manufacturers, research universities, and even software companies have now demon-
36 strated vehicles capable of performing almost all driving-related tasks autonomously (8). As of June 2015,
37 autonomous cars from Google have logged more than 1 million miles of unassisted driving (9). Moreover,
38 longstanding legal barriers that have limited the impact of self-driving vehicles are beginning to fall. Al-
39 though most jurisdictions currently require autonomous vehicles to have a safety-driver onboard to intervene
40 in the event of an emergency, impending legislation is likely to relax this requirement (10). For Autonomous
41 MoD (AMoD) systems, this freedom would allow vehicles to *rebalance* themselves to more effectively serve
42 the travel demand by facilitating smaller fleet sizes, shortening expected wait times, etc.

43 Despite the potential of automated MoD systems, fielding fleets of autonomous vehicles raises im-
44 portant logistic questions. For example, how large should autonomous vehicle fleets be and which rebal-
45 ancing policies should be used? How can future travel demand be incorporated into rebalancing plans and
46 what happens when the future demand is uncertain? To complicate matters, the answer to these questions
47 vary from one party to another. Customers want assurances they can quickly and reliably access a vehicle,

48 attributes that, in the extreme, favor large fleets and frequent rebalancing. Fleet owners are interested in the
49 financial viability of their systems; accordingly, they may be more sensitive to the added costs of such poli-
50 cies. In this paper, we task the fleet operator with striking a favorable balance between consumer satisfaction
51 and corporate objectives¹. We consider a number of rebalancing policies, paying specific attention to the
52 practical design decisions and tradeoffs facing the fleet operator. To test these algorithms on a meaningful
53 scale, we simulate their ability to serve hypothetical AMoD installations in markets with different charac-
54 teristics throughout North America. In each case, the travel demand is based on records of actual trips taken
55 by users of car2go fleets already operating in the respective cities.

56 The remainder of this paper is organized as follows. Section 3 reviews a collection of the relevant
57 literature. Section 4 describes the problem formulation. Section 5 describes a pre-existing general approach
58 to rebalancing and how it can be tailored to respond to (i) demands currently in the system and (ii) demands
59 forecasted to arrive in the near future. To put the aforementioned rebalancing policies to the test, we simulate
60 their performance using actual travel patterns. To this end, Section 6 describes the data sources used and
61 Section 7 discusses the associated simulation results. Finally, Section 8 closes by highlighting key ideas and
62 outlining future work initiatives.

63 RELATED WORK

64 Carsharing systems first appeared in Europe in the mid 1900s (11). They have gained prominence in North
65 American within the last two decades (12), with one-way rental services beginning to gain traction only in
66 the last five to seven years. Considerable work has been done to understand the market for carsharing ser-
67 vices in different cities (13), with efforts made to relate consumer interest in these services to demographics
68 (14), urban geography (15, 16), and the quality of service offered (17). An excellent survey of these and
69 related issues may be found in (18).

70 Recognizing advances in autonomous vehicle technology, car-sharing researchers have begun to
71 build the functionality associated with self-driving cars into their shared mobility models. The need to re-
72 locate empty vehicles in car sharing systems has gained much attention in the last couple of years. Some
73 authors propose user-based solutions for relocating vehicles and make use of economic incentives while
74 other strategies are operator-based (19, 20). Approaches range from agent-based models (21) to mathemati-
75 cal models (22). However, these strategies rely on human labor to rebalance, which is costly and impractical.
76 For this reason, researchers have been eager to engage the use of self-driving cars, for which the vehicles
77 are capable of repositioning themselves. The bulk of this work obeys a natural dichotomy: i) theoretical
78 analysis of abstract models and ii) simulation-based analysis of more realistic systems. The theoretical work
79 contributes to an understanding of the fundamental limitations and tradeoffs present in AMoD systems. It
80 also informs the development of principled control strategies with quantifiable assurances. On the other
81 hand, simulation-based efforts provide a testbed to evaluate the heuristic strategies that often drive practical
82 implementations. In this work, we test rebalancing policies that have been designed to be optimal, given
83 certain assumptions, on real-world test data.

84 In (23), the authors show that rebalancing in most AMoD systems is necessary to prevent the
85 unbounded build up of customers for an otherwise stabilizable arrival process. Working from a fluid model,
86 they provide a stabilizing rebalancing policy that minimizes the number of empty vehicle miles traveled
87 under static conditions. A relaxation is presented that accounts for actual systems whereby customers and
88 vehicles are not divisible. (24) provides a rigorous and stochastic approach to deal with a system of self-
89 driving vehicles in which customers are impatient and leave the system if they arrive at a station with no
90 vehicles. They propose a queueing-theoretical approach that models a network of autonomous vehicles
91 within a Jackson network, and give a linear program that equalizes the fleet availability across all stations.

¹Customer satisfaction is in fact a corporate objective too, because low customer satisfaction will lead to reduced ridership and reduced revenue.

92 Their algorithms are tested using taxi data from New York City and demonstrate that the current taxi demand
93 in New York City could be served with 40% fewer vehicles. In (25), the authors consider the thought
94 experiment of replacing all modes of land-based transit in Singapore with unit capacity self-driving cars. A
95 minimum bound on the fleet size required for stability is provided as well as subsequent estimates to ensure
96 an adequate level of service. A similar project was undertaken in (26) that focused on three venues within
97 the United States.

98 Because AMoD systems involve picking up and dropping off passengers, they are intrinsically
99 linked to many of the same operational issues explored by the vehicle routing community. The capacitated
100 vehicle routing problem concerns finding a schedule for a vehicle to follow to ensure demands are serviced
101 efficiently (27, 28, 29, 30). Vehicle routing problems come in a variety of forms, depending on the number
102 of depots from which vehicles are dispatched, the capacity and capability of vehicles, the communication
103 and information constraints of the scenario, and what transactions constitute serving a demand, see (31, 32,
104 33, 34) for a selection of the many variations considered.

105 In contrast to the aforementioned approaches, the performance of rebalancing policies can also be
106 evaluated through event-driven software testbeds. In (26), the authors investigated different aspects of
107 performance for hypothetical shared-vehicle systems situated in three locations within the United States.
108 Many of the policy decisions are driven by heuristics; for example, customers that appear in the system
109 are matched to the closest vehicle. They conclude that current taxi demand in Manhattan could be satisfied
110 by 9,000 autonomous taxis, i.e. roughly 70% of the current fleet of about 13,000 taxis. At the same time,
111 average wait-times could be pushed to less than one minute. Assuming that the cost of autonomy is only
112 \$2,500 per vehicle, they optimistically suggest that the cost of an average taxi trip will drop from \$7.80 to
113 \$1 due to higher utilization and reduced labor cost.

114 Fagnant and Kockelman (7) performed an agent-based simulation for shared vehicle systems. They
115 generated travel demand artificially for a grid-based urban area using national travel statistics for the US
116 and accounting for traffic congestion. They applied different rebalancing strategies in their simulation and
117 tried to minimize the wait time of the average traveller. Prior knowledge was used to preemptively position
118 vehicles in advance of people appearing. The authors propose that one shared autonomous vehicle can re-
119 place roughly eleven conventional vehicles with an increase in total vehicle mileage of 10%, as compared
120 to non-shared-autonomous trips. Building on this work, in (35), the same authors apply their methods to
121 the transportation network of Austin, Texas, accounting for traveling speeds throughout the network dur-
122 ing different times of the day. Using a synthetically generated travel demand, they investigate the potential
123 implications of shared autonomous fleet operations at a market penetration rate of 1.3%, reporting compa-
124 rable vehicle reduction ratios and increases in total vehicle mileage traveled. Additional simulation-based
125 approaches have been reported in (36, 37, 38, 39, 40).

126 **PROBLEM FORMULATION**

127 This section provides the notation and terminology used to describe AMoD systems. To streamline the
128 presentation as well as reinforce the interconnected nature of system components, we adopt a modular
129 approach, recognizing the the AMoD system is the collection of all components.

130 **The hub network**

131 Consistent with (23), we consider a spatially embedded, hub-based network model $H = (V_H, E_H)$ where
132 $V_H = \{1, \dots, N\}$ is a finite set of N hubs and $x_i \in \mathbb{R}^2$ is the location of hub i in the plane. $E_H \subseteq V^2$ is a set
133 of edges such that $ij \in E$ if and only if there is a direct link between hubs i and j . The travel time along
134 ij is given by $T_{ij} > 0$. Although this model has limitations, e.g., it can not perfectly capture a free floating
135 carsharing system, its discrete, graph-based nature facilitates a level of analysis not otherwise possible.
136 Moreover, for sufficiently large N , the average distance between any point in the city and the nearest hub
137 becomes small, and the consequences of using a hub-based model less significant.

138 **The demand model**

139 Each customer that enters the system represents a demand for transport that may be described by a triple
140 (i, j, t) , where $i, j \in V$, $i \neq j$, are the origin and destination of the demand, and t is its time of arrival. The
141 rate at which customers arrive at hub i at time t is $\lambda_i(t)$. At time t , the rate at which customers arrive at i
142 seeking to travel to j is $\lambda_{ij}(t)$, with

$$\lambda_i(t) = \sum_j \lambda_{ij}(t), \forall i, j \in E, t \geq 0. \quad (1)$$

143 When a demand arrives at hub i , it immediately enters a queue, with $q_i(t)$ denoting the number of demands
144 waiting at hub i at time t . At each hub, queued demands are served in a first-in, first-out order.

145 In some cases, we are interested in how a rebalancing policy performs when the future demand for
146 transportation is unknown. In these cases, we follow the standard procedure of using separate training and
147 test data sets, with one day of data used for training and a separate (but representative day) used for testing.
148 In other words, a training set is used to make predictions about where demands are likely to appear in the
149 near future, but the simulation is performed using the test dataset. The similarity between the two data sets
150 and the nature of the rebalancing policy dictate how well these policies perform. As a side note, policies that
151 have perfect information about future demand perform no worse than those that do not, because the former
152 can always choose to ignore this information.

153 **Rebalancing tasks**

154 To facilitate rebalancing, each hub i maintains a queue of rebalancing tasks. Each task at i is a pair of the
155 form $(j, z) \in V \times \mathbb{Z}$, specifying that z empty vehicles are to be sent from i to j . The task queue at i may
156 be populated following calls to a rebalancing routine, typically executed periodically every T_P time units.
157 Rebalancing tasks are served in a first-in, first-out order. Empty vehicles at i are first allocated to service
158 demands, with any remaining vehicles used to fulfill rebalancing tasks.

159 **The vehicle fleet**

160 Demands for transport between hubs are served by a fleet of n self-driving vehicles. Vehicles not traveling
161 between hubs are parked at a hub. Let $v_i(t)$ denote the number of vehicle parked at i at time t . Similarly, let
162 $v_{ij}(t)$ denote the number of vehicles en route from i to j at t . Conservation of vehicles requires

$$n = \sum_{i \in V} v_i(t) + \sum_{ij \in E} v_{ij}(t). \quad (2)$$

163 There are two reasons for a vehicle to travel between hubs i and j : (i) to transport a single demand from i to
164 j , or (ii) to contribute to the rebalancing effort by fulfilling a rebalancing task.

165 **Demand model**

166 It is assumed that the future demand $\lambda_{ij}(t)$ is not known exactly, but that can be approximated. Estimating
167 $\lambda_{ij}(t)$ allows the fleet operator to dispatch vehicles to hubs in preparation for future demands. This scenario
168 is a more realistic representation, because while the fleet operator may have access to historical travel pat-
169 terns, he does not know all trip specifics in advance. The process of estimating the future demand will be
170 elaborated on in Section 7.

171 **AMoD performance metrics**

172 The customer experience provided by an AMoD system is heavily dependent on the ability to serve demands
173 in a timely manner. Customers that are not quickly matched with vehicles are likely to seek an alternate
174 means of transport. We refer to this event as a *walk-away* and assume each customer has a waiting budget
175 of t_{max} , after which time they walk away and leave the system. The total number of walk-aways over the
176 period of interest is C_{wa} .

177 **Rebalancing trips**

178 A vehicle trip that fulfills a rebalancing task is referred to as a rebalancing trip. For the duration of that trip,
 179 the associated vehicle is referred to as a rebalancing vehicle. Following this convention, an empty vehicle
 180 en route to pick up a waiting customer and an empty vehicle headed to a hub in preparation for a future
 181 customer each constitute a rebalancing trip.

182 One can conceive of any number of ways to rebalance vehicles. In this paper, we will focus on
 183 algorithms that are optimal according to some cost metric. However, there are a number of tuning param-
 184 eters that do not fit naturally into an optimization framework and must be selected through other means.
 185 Throughout the paper, we make a special point of discussing how a fleet operator might perform this task.

186 **REBALANCING A VEHICLE FLEET**

187 We begin by summarizing the rebalancing framework originally reported in (23). Later, new functionality
 188 will be added by expanding on this formulation. For the time being, we assume an omniscient fleet operator
 189 with perfect knowledge of $\lambda_{ij}(t)$, $q_i(t)$, $v_i(t)$, and $v_{ij}(t)$.

For each pair of distinct hubs, $ij \in E$, let n_{ij} represent the number of empty vehicles the fleet operator will send from i to j during rebalancing. The purpose of the rebalancing algorithm is to determine optimal values for n_{ij} . Let n_i^{exc} denote the number of *excess* vehicles at i . Similarly, let n_i^{des} denote the number of *desired* vehicles at i following rebalancing. The following linear program minimizes the amount of work required to realize n_i^{des} at each hub.

$$\min_{n_{ij}} \sum_{ij \in E} T_{ij} n_{ij} \tag{3}$$

$$\text{s.t. } \sum_j n_{ji} - \sum_j n_{ij} \geq n_i^{des} - n_i^{exc}, \quad i \in V \tag{4}$$

$$n_{ij} \geq 0, \quad ij \in E. \tag{5}$$

190 In words, (3) represents the total amount of time traveled by empty vehicles to realize the desired fleet
 191 distribution. (4) says that after all rebalancing trips are accounted for, each i has n_i^{des} vehicles. (3) In (4),
 192 there is some freedom in selecting n_i^{exc} . For example,

$$n_i^{exc}(t) = v_i(t) + \sum_j v_{ji}(t), \tag{6}$$

193 includes vehicles inbound to i in the calculation. Alternatively, taking $n_i^{exc}(t) = v_i(t)$ permits the fleet oper-
 194 ator to shuffle only those vehicles currently residing at hubs. Throughout, we define

$$m = \sum_{i \in V} n_i^{exc}, \tag{7}$$

195 to be the total number of excess vehicles, recognizing there are multiple ways to define n_i^{exc} . It is important
 196 to note that in this formulation, empty vehicles are not rerouted while traveling along links. Rather, it is only
 197 after reaching a hub, that a vehicle can change course.

198 Relative to n_i^{exc} , there is considerably more flexibility in choosing n_i^{des} , and selection of this quantity
 199 determines the functionality of the algorithm. However, to ensure (3)–(5) is feasible, we do require that

$$\sum_i n_i^{des} \leq m, \tag{8}$$

200 i.e., the fleet operator does not attempt to reposition more vehicles than are available. Having selected n_i^{des} ,
 201 the fleet operator performs rebalancing every T_P time units by solving (3)–(5), determine the optimal n_{ij} , and
 202 placing the associated rebalancing tasks in the appropriate queues at each hub. We remark that in the current

203 framework, we do not keep track of how long demands have been waiting at stations when dispatching
 204 empty vehicles. Consequently, it is possible that demands that warranted a rebalancing trip will walk away
 205 before the associated vehicle arrives. Addressing this limitation is a item of future work.

206 How the fleet operator chooses T_P can have a significant bearing on performance. Choosing T_P too
 207 large limits the ability to redistribute the fleet. Conversely, choosing T_P too small will ignore natural overlaps
 208 between pickup and dropoff distributions, spawning more rebalancing trips than necessary.

209 The rest of this section describes two rebalancing approaches: one that responds to the current state
 210 of the system and one that uses knowledge of future demands to preposition vehicles.

211 **Feedback rebalancing**

212 Feedback rebalancing is succinctly summarized as follows: every T_P , (i) take stock of the outstanding de-
 213 mands in the system and (ii) send empty vehicles to the demands along the most efficient route. The ap-
 214 proach is called *feedback rebalancing*, because empty vehicles are routed in response to the current state of
 215 the system being *fed back* to the fleet operator. Recall that $q_i(t)$ is the number of outstanding demands at
 216 hub i at time t . Let

$$Q(t) = \sum_{i \in V} q_i(t) \quad (9)$$

217 denote the total number of demands in the system at time t . If $Q_i(t) \leq m$, all demands can be matched with
 218 an empty vehicle. However, if $Q_i(t) > m$, there are too few vehicles to match all demands. In this case, there
 219 are multiple way to proceed. Here, we opt to allot excess vehicles to hub i in proportionate to $q_i(t)$, i.e.,

$$n_i^{des}(t) = \begin{cases} q_i(t) & , Q_i(t) \leq m \\ \frac{q_i(t)}{Q_i(t)} \cdot m & , \text{otherwise.} \end{cases} \quad (10)$$

220 The attributes of feedback rebalancing lie in its simplicity: it only requires knowledge of the system
 221 state and avoids extraneous rebalancing by routing empty vehicles only when there is an immediate need.
 222 However, it fails to leverage knowledge the fleet operator may have regarding the upcoming travel demand.

223 **Feedback + proportional predictive rebalancing**

224 In the event there are more excess vehicles than demands, i.e., $Q(t) < m$, let $m' = m - Q(t)$. That is, m'
 225 represents the number of excess vehicles still available to the fleet oeporator after allocating $Q(t)$ vehicles for
 226 feedback rebalancing. Assume λ_{ij} is perfectly known over the time interval $[t, t + \tau]$ for $\tau \geq 0$. We refer to
 227 parameter τ as the look-ahead window. Let $\lambda_i(t, \tau)$ denote the total number of arrivals at i over $[t, t + \tau]$.
 228 Feedback plus proportional rebalancing distributes the m' excess vehicles, not matched during feedback, to
 229 hubs in proportion to $\lambda_i[t, \tau]$, i.e.,

$$n_i^{des} = \begin{cases} q_i(t) + \frac{\lambda_i(t, \tau)}{\sum_{j \in V} \lambda_j(t, \tau)} \cdot m' & \text{if } Q(t) < m \\ \frac{q_i(t)}{Q(t)} \cdot m & \text{otherwise.} \end{cases} \quad (11)$$

230 This approach is predictive in that in preemptively moves excess vehicles in preparation for demands
 231 arriving in $[t, t + \tau]$. Accordingly, care must be taken when selecting τ . Choose τ too small, and rebalancing
 232 vehicles pulling into hubs will not be representative of the awaiting demands. Choose τ too large, and the
 233 vehicle distribution is overly influenced by demands yet to appear. As a rule of thumb, we advocate selecting
 234 τ to be on the same order as the average trip length in $[t, t + \tau]$.

235 Feedback + predictive rebalancing augments the pragmatic sensibility of (10) by capitalizing on
 236 access to λ_{ij} . However, what happens when λ_{ij} is uncertain? Here, predictive rebalancing could send at
 237 least some vehicles to the *wrong* hubs.

238 DESCRIPTION OF TRANSPORTATION DATASETS FROM CITIES

239 To test the rebalancing algorithms described in Section 5, we used a day of recorded trip data from car2go,
240 one of the largest one-way carsharing service that operates in a number of cities across North America. The
241 carsharing system is free-floating, meaning customers may drop off vehicles anywhere within a prescribed
242 zone. It is reasonable to assume that the first autonomous vehicles for public use are likely to be expensive
243 and tightly regulated. These reasons suggest autonomous vehicles may first appear in the form of AMoD
244 systems. Given their novelty, initial adopters are likely to be people seeking alternatives to traditional
245 mobility models. In many ways, current car2go subscribers fit this demographic, suggesting their travel
246 patterns may be representative of the initial demand experienced by the first AMoD installations, in the
247 respective cities.

248 The rebalancing algorithms in Sections 5 are predicated on a hub-based network $H = (V_H, E_H)$ and
249 demand model λ_{ij} . The following subsections describe how suitable H and λ_{ij} were determined from the
250 data.

251 Because AMoD systems are also one-way and free-floating, the recorded rentals may be easily
252 transcribed into a demand model suitable for our purposes. For our simulations, we assume we install an
253 AMoD system in place of the one-way carsharing system, and that the demand model carries over exactly.
254 That is, we do not attempt to model any effects associated with induced demand the new system may bring
255 about.

256 Creating H

257 Let the k -th rental during a day be described by a quadruple $(x_k^{pu}, x_k^{do}, t_k^b, t_k^e)$, where x_k^{pu} and x_k^{do} are the points
258 at which the vehicle was picked up and dropped off, respectively. Similarly, t_k^b and t_k^e are the times at which
259 the vehicle rental began and ended, respectively.

260 A hub-based network was developed by taking the set of all pickup and dropoff points, $P = \{(x_i^{pu}, x_i^{do})\}_i$
261 for each day of the week (i.e. the hub network for Wednesdays is created using the data from previous
262 Wednesdays), and using a k-means clustering algorithm to form N clusters. V_H was then formed by assign-
263 ing a hub to the centroid of each cluster.

To determine E_H , we formed the Delaunay graph D of V_H , where

$$V_D = V_H \quad (12)$$

$$E_D = \{ij \in V_D^2 \mid \exists x \in \mathbb{R}^2 \mid i, j \in \arg \min_{k \in V_D} \{d(k, x)\}\}. \quad (13)$$

264 H is formed by taking $E_H = E_D$, and thus retaining the notion of hub proximity encoded in D . Note that H
265 is not complete, i.e., $\exists i, j \in V_H \mid ij \notin E_H$, but is connected, i.e., there is a path between any i and j in H .

266 Creating λ_{ij}

267 With access to H , $\lambda_{ij}(t)$ is constructed by mapping each rental record $(x_k^{pu}, x_k^{do}, t_k^b, t_k^e)$ to a hub-based demand
268 (i, j, t_k^b, t_k^e) where i and $j \in V_H$ are the hubs closest to x_k^{pu} and x_k^{do} , respectively. As mentioned, H and $\lambda_{ij}(t)$
269 is an abstraction of the actual demand, but one that can be made arbitrarily close for sufficiently large N . In
270 our simulations, we use $N = 40$ to provide an adequate spatial resolution.

271 SIMULATION RESULTS

272 To gauge the performance of the various rebalancing policies, we tested them using the demand patterns
273 from various car2go markets in North America. For example, Figure 1(a)–1(c) depict the number of walk-
274 aways, the utilization rate, and the number of rebalancing miles traveled for various fleet sizes and for
275 various rebalancing policies in Seattle. The remainder of this section is devoted to commenting on the most
276 pronounced features of these plots and describing the mechanisms that generate them.

277 To model customer impatience, it is assumed that a demand (customer) walks away once they have
278 waited at least six minutes without receiving service. This number is supported by Uber (41). Naturally,
279 as fleet size increases, there are more vehicles scattered throughout the network and the number of walk
280 aways decreases. However, the goal of all rebalancing schemes considered is to match the supply of vacant
281 vehicles with the pending and upcoming demand for transport. We consider three rebalancing strategies:
282 a) Feedback rebalancing, b) Feedback + proportional rebalancing with future demand based on historical
283 data (practical case), c) Feedback + proportional rebalancing with future demand based on perfect predictive
284 capability (best case)

285

286 To first summarize the results, we observe that rebalancing allows a fleet operator to significantly
287 reduce the number of vehicles that are needed to serve a fixed demand with the same quality of service.

288 However, this reduction in fleet size comes with a trade-off. At very small fleet sizes, the vehicles
289 need to rebalance often. As a result, the number of vehicle miles travelled (due to rebalancing) increases
290 compared to the case with no rebalancing.

291 As Figure 1(a) indicates, any of these rebalancing policies dramatically reduce the number of walk
292 aways for small to medium fleet sizes. It is only for larger fleet sizes that rebalancing efforts provide
293 only a minimal reduction in the number of walk aways relative to a no rebalancing policy. Unsurprisingly,
294 the predictive rebalancing strategies that use knowledge or estimates of future demand do the best job of
295 mitigating walk aways, with the fewest walk aways reported for the preemptive rebalancing strategy that has
296 perfect knowledge of the future travel demand. By and large, these trends extend across all cities, as seen in
297 Figures 2(a)- 4(a).

298 The next metric of interest, utilization rate, refers to the fraction of time that vehicles are transporting
299 customers over the course a day. Figure 1(b) depicts the utilization rate in Seattle for various fleet sizes and
300 policies and is representative of the analogous plots from other cities. In the case of no rebalancing, when
301 the fleet size is very low, the utilization rate is, as expected, relatively high because the ratio of demands to
302 vehicles is fairly high. However, as the fleet size increases (and quality of service increases), the inclusion
303 of extra vehicles reduces the ratio of vehicle demand to vehicles available and the utilization rate drops.
304 Furthermore, more vehicles become stranded at unpopular stations, which also drives the utilization rate
305 lower. When rebalancing is used on smaller fleet sizes, vehicles are quickly repurposed and manage to
306 stay busy for a greater fraction of the day, leading to higher utilizations rates. As fleet size increases, the
307 utilization rate drops for the same reasons alluded in the no rebalancing case.

308 The third quantity we consider is the empty vehicle miles traveled (VMT), which are an indication
309 of how intensely the fleet is redistributed. Figure 1(c) depicts the total empty vehicle mileage driven over the
310 course of the day in Seattle. By definition, the empty VMT is zero in the no rebalancing case. For feedback
311 rebalancing, empty VMT tails off as fleet size increases. This is a reflection of the fact that with a greater
312 abundance of vehicles in the system, there is less need to dispatch rebalancing vehicles, and if a dispatch
313 is required, these trips are generally shorter. The reasoning is more involved in the case of the preemptive
314 rebalancing strategies. Focusing first on the perfect information case, for very small fleet sizes, there are
315 more demands in the upcoming look ahead window than there are vehicles available. Consequently, it is not
316 possible to dispatch a vehicle for each upcoming trip at the time of rebalancing. In this regime, as fleet size
317 is increased, more and more vehicles are dispatched, producing the upward trend in the empty VMT curve.
318 However, once the fleet size is on par with the number of demands appearing in the look ahead window, there
319 is a surplus of vehicles throughout the network. Because vehicles are dispatched optimally, i.e., to minimize
320 the empty VMT associated with fleet redistribution, the empty VMT begins to saturate. Continuing, if the
321 fleet is further increased the same effects alluded to in the no rebalancing case begin to take hold. For these
322 reasons, the empty VMT curve for preemptive rebalancing policies typically increases, saturates and then
323 begins to decline steadily as a function of fleet size.

324 A similar trend occurs for preemptive rebalancing with imperfect information. However, because

325 rebalancing vehicles may be sent to stations where no demands materialize, there is the potential for extra
326 empty vehicle mileage to accrue. Again, for higher fleet sizes, this effect is drowned out by the superior
327 coverage a greater number of vehicles afford and the empty VMT decreases.

328 Figures 1(a)–1(c), referencing Seattle and provided on the following page, and the associated plots
329 pertaining to other cities on the pages that follow, describe operational metrics as a function of fleet size
330 in isolation. However, a fleet operator will need to consider the combined effects of these metrics. To this
331 end, Figures 1(d)–4(d) describe the tradeoff between fleet size, walkaways and the empty VMT (effort of
332 rebalancing). Understanding this tradeoff can help operators make decisions such as what fleet size and
333 rebalancing policy to utilize in a specific city. In the discussion that follows, we focus on the methodology
334 more so than the actual financial figures and many of the scales have been intentionally presented to display
335 unitless as opposed to dollar values due to the sensitive nature of the underlying data. We only wish to
336 convey the general characteristics of the tradeoffs, as also the appropriate dollar values to use for autonomous
337 vehicles are somewhat subjective and continually evolving². A specific fleet operator can use this framework
338 and tailor the numbers to match the specifics of their operation.

339 To this end, for each rebalancing policy and fleet size, we define the *operational cost* to be a metric
340 that is comprised of three factors: the cost of purchasing and maintaining the fleet, the cost associated with
341 the empty miles driven by rebalancing vehicles, and the cost associated with customers that walk away
342 without receiving service. The cost to operate the fleet is normalized in the figures to emphasize the shapes
343 of the curves instead of the actual values, which will differ between cities, vehicle fleet sizes, operators,
344 and business models. For example, upon supplying the appropriate cost values, one could generate a plot
345 similar to Figure 1(d). Here, one can contrast the overall expense for various fleet sizes and across different
346 rebalancing policies. Collections of figures analogous to Figures 1(a)–1(d) for different cities are provided
347 in Figures 2(a)–2(d) through 4(a)–4(d). The plots provide an initial indication of the fleet size that is required
348 to achieve a given quality of service with a certain rebalancing policy. The demand profiles in each case are
349 a complex function of the geography, demographics, and social character of the respective markets, and, as
350 a first go, the plots provide an initial insight into how fleets may be sized and operated from a planning level.

351 CONCLUSIONS AND FUTURE DIRECTIONS

352 The objective of this paper was to conduct a practical assessment of the logistic benefits associated with var-
353 ious rebalancing schemes across a spectrum of mobility markets. Simulation results of various rebalancing
354 schemes revealed how the number of customer walk aways, the utilization rate, and the number of empty
355 vehicle miles varies as a function of fleet size. The notion of operational cost was presented as a way to
356 fuse these metrics into a unified framework that allows the fleet operator to make decisions about which
357 rebalancing policy and what fleet size is most appropriate for a given market.

358 Given the preliminary nature of the work, there are a number of potentially fruitful research direc-
359 tions. For example, the true cost of walk aways has been captured at only the most rudimentary level. In
360 reality, customers that walk away will be frustrated and less likely to use the AMoD system in the future.
361 On a related note, the demand models used did not account for trips that never began because potential users
362 could not find a vehicle nearby. Conversely, if the AMoD system is able to provide a high quality of service,
363 it stands to reason that demand will increase. It would be useful, especially for the perspective of gauging
364 the feasibility of AMoD systems in a market, to perform an analysis that captures these effects.

365 The rebalancing policies were predicted on a network of hubs design to approximate an underlying
366 network. However, our model does not account for the actual road network and any peculiarities (e.g., one-
367 way streets) it may have. Nor does it account for congestive effects and the associated variations in travel
368 times. Incorporating these elements would add credence to the analysis.

²We used publicly available data [add citations here] to estimate our cost parameters such as fixed vehicle costs, cost per mile of usage etc.

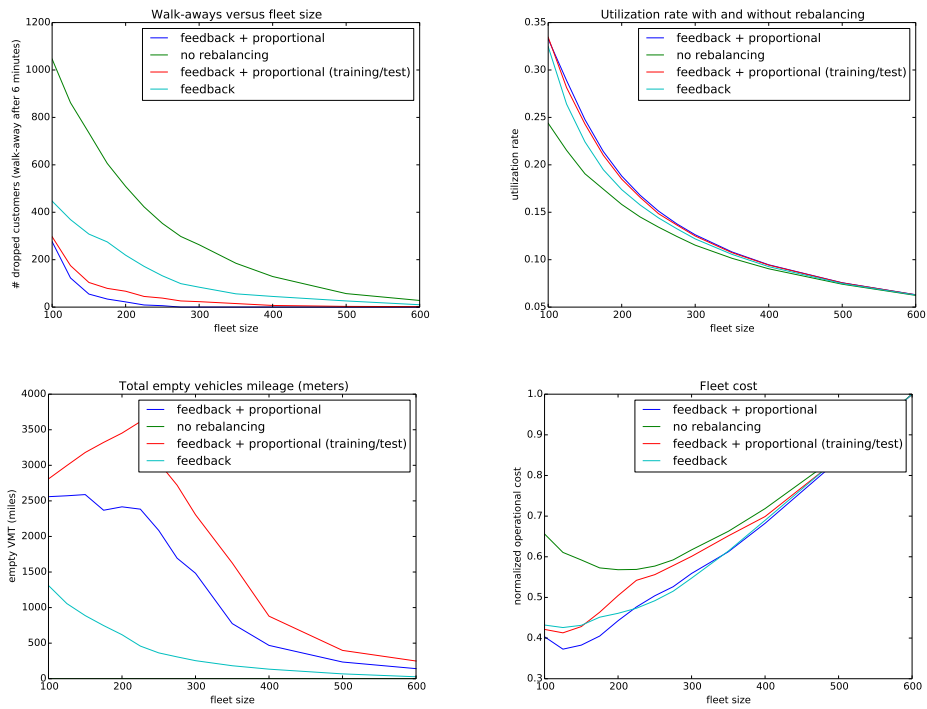


Figure 1: Performance and costs plots versus fleet size for a hypothetical AMoD installation in Seattle.

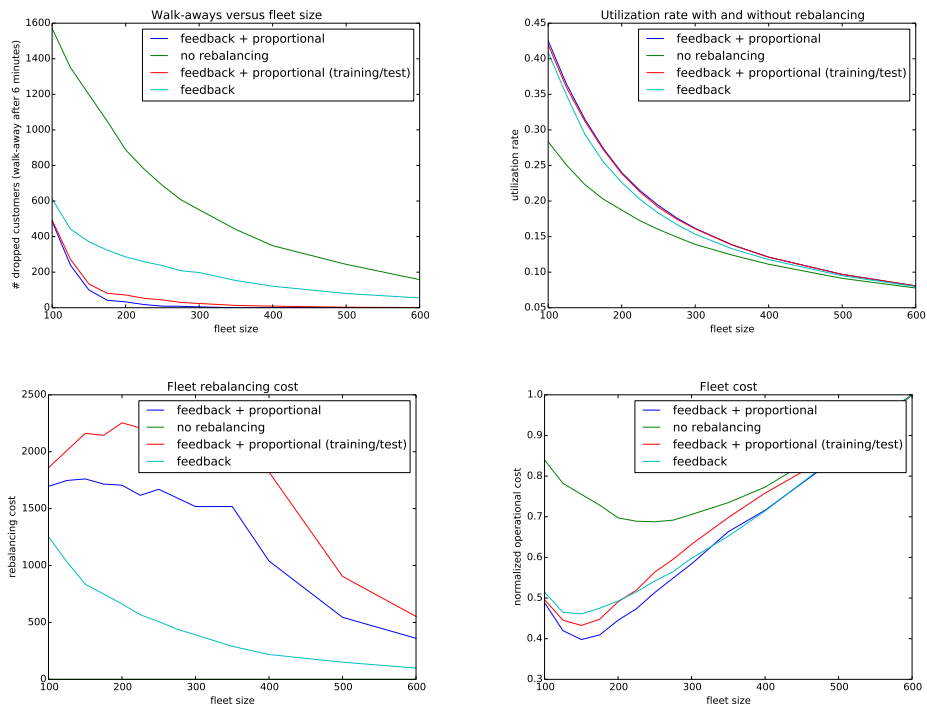


Figure 2: Performance and costs plots versus fleet size for a hypothetical AMoD installation in Calgary.

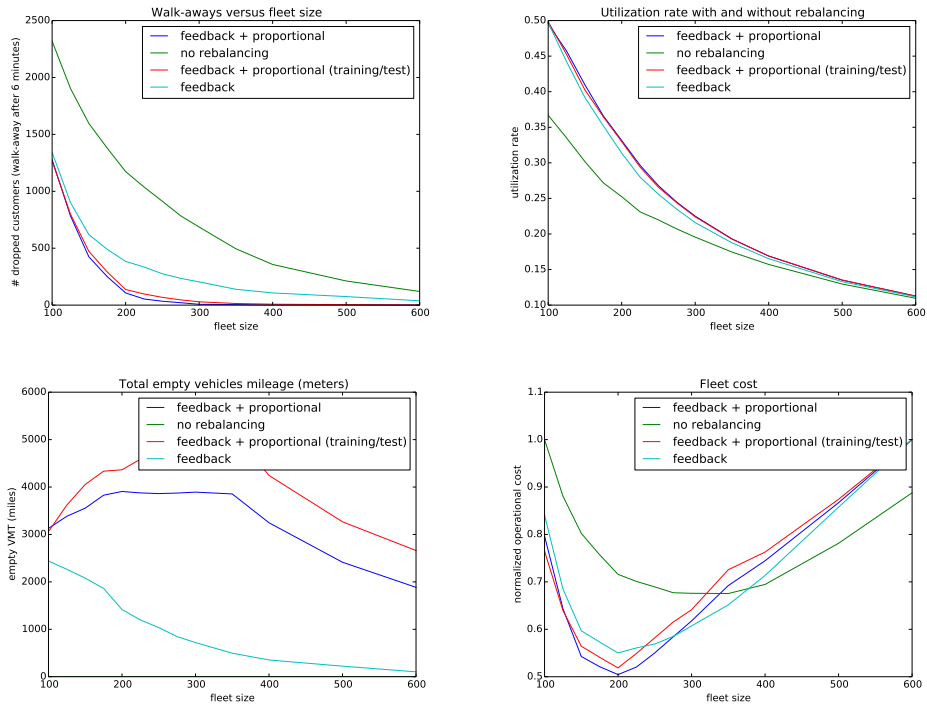


Figure 3: Performance and costs plots versus fleet size for a hypothetical AMoD installation in Vancouver.

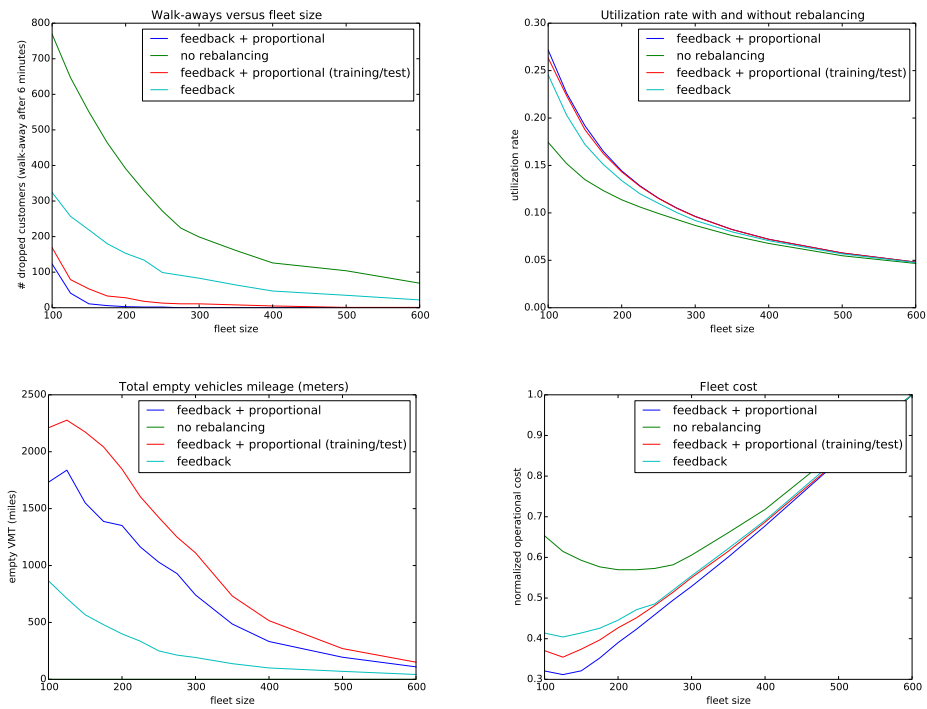


Figure 4: Performance and costs plots versus fleet size for a hypothetical AMoD installation in Washington.

369 The transportation character of a city is determined in large part by its mass transit infrastructure,
370 e.g., subway, light rail, and bus systems. AMoD systems have the potential to serve the first and last mile
371 problems by dropping off and picking up customers at major hubs, e.g., subway stations and airports. In
372 this framework, mass transit is used to move significant numbers of people over relatively large distances,
373 with autonomous vehicles serving as an enabling technology to provide mobility on a personalized scale. It
374 remains to explore how such a dynamic may impact the fleet size versus performance plots presented in this
375 paper.

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